# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K	

## **CURRENT REPORT**

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported): June 6, 2023



# **Academy Sports and Outdoors, Inc.**

(Exact name of registrant as specified in its charter)

Delaware	001-39589	85-1800912
(State or other jurisdiction of	(Commission	(I.R.S. Employer
incorporation)	File No.)	Identification No.)
	1800 North Mason Road	
	Katy, Texas 77449	
(Addre	ess of principal executive offices, including 2	Zip Code)
	(281) 646-5200	
(Reg	gistrant's telephone number, including area	code)
	Not Applicable	
(Former	name or former address, if changed since lo	ast report)
Check the appropriate box below if the Form 8-K filing is intend.  Written communications pursuant to Rule 425 under the Secu.  Soliciting material pursuant to Rule 14a-12 under the Exchan.  Pre-commencement communications pursuant to Rule 14d-2(  Pre-commencement communications pursuant to Rule 13e-4(	rrities Act (17 CFR 230.425) Ige Act (17 CFR 240.14a-12) (b) under the Exchange Act (17 CFR 240.14	d-2(b))
Securiti	es registered pursuant to Section 12(b) of	the Act:
<u>Title of each class</u>	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value per share	ASO	The Nasdaq Stock Market LLC
Indicate by check mark whether the registrant is an emerging groof the Securities Exchange Act of 1934 (§240.12b-2 of this chap Emerging Growth Company $\Box$	1 0	Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2
If an emerging growth company, indicate by check mark if the refinancial accounting standards provided pursuant to Section 13(a		transition period for complying with any new or revised

#### Item 2.02 Results of Operations and Financial Condition.

On June 6, 2023, Academy Sports and Outdoors, Inc. (the "Company") issued a press release announcing financial results for the quarter ended April 29, 2023. A copy of the press release is furnished herewith as Exhibit 99.1 and incorporated by reference herein.

The information in this Current Report on Form 8-K, including exhibits, is being furnished to the U.S. Securities and Exchange Commission (the "SEC") pursuant to Item 2.02 of Form 8-K and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any of the Company's filings with the SEC under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

#### Item 9.01 Financial Statements and Exhibits.

#### (d) Exhibits.

Exhibit No.	Description of Exhibit
99.1	Academy Sports and Outdoors, Inc. Press Release, dated June 6, 2023.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

# Signatures

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ACADEMY SPORTS AND OUTDOORS, INC.

Date: June 6, 2023 By: /s/ Rene G. Casares

Name: Rene G. Casares

Title: Senior Vice President, General Counsel and Secretary



## **Academy Sports + Outdoors Reports First Quarter 2023 Results**

First Quarter GAAP Diluted EPS of \$1.19, or \$1.30 Adjusted Diluted EPS

Net Sales Decline 5.7%; Comparable Sales Decline 7.3%

Company Opens One New Store During Q1; Plans to Open 13 to 15 in 2023

KATY, TEXAS (Globe Newswire — June 6, 2023) – Academy Sports and Outdoors, Inc. (Nasdaq: ASO) ("Academy" or the "Company") today announced its financial results for the first quarter ended April 29, 2023.

Executive Chairman, Ken Hicks commented, "Our first quarter results were below our expectations for sales and profit as they were impacted by the ongoing macro-economic pressures on customers, unfavorable weather as well as strong comparisons in our hunting business last year. However, Academy is a strong retailer with a solid financial and business foundation and a proven ability to operate effectively and deliver strong results through challenging environments. We are focused on driving sustainable sales and earnings growth over the long term by executing our new long-range plan we recently shared."

Chief Executive Officer, Steve Lawrence added, "Looking ahead, we are confident that our well-established business model, coupled with our strong balance sheet and our new long-range plan, will drive long-term success. In the near term, we are taking actions to help drive the business in this economic environment. These actions include increasing our focus on products that offer value, newness and innovation to drive sales; closely managing inventory levels; maintaining our financial health by controlling expenses; and supporting our growth initiatives."

First Quarter Operating Results (\$ in millions, except per	13 We	Change		
share data)	April 29, 2023		April 30, 2022	%
Net Sales	\$ 1,383.6	\$	1,467.7	(5.7)%
Comparable Sales	(7.3)%	6	(7.5)%	
Income before income tax	\$ 118.7	\$	195.3	(39.2)%
Net Income	\$ 94.0	\$	149.8	(37.3)%
Adjusted net income (1)	\$ 103.0	\$	152.5	(32.5)%
GAAP earnings per common share, diluted	\$ 1.19	\$	1.69	(29.6)%
Adjusted earnings per common share, diluted <sup>(1)</sup>	\$ 1.30	\$	1.72	(24.4)%

<sup>(1)</sup> Adjusted net income and Adjusted earnings per common share, diluted, are non-GAAP measures. See "Non-GAAP Measures" and "Reconciliations of Non-GAAP to GAAP Financial Measures" below for reconciliations of non-GAAP financial measures to their most directly comparable GAAP financial measures.

	As o	of	Change	
Balance Sheet (\$ in millions)		April 29, 2023	April 30, 2022	%
Cash and cash equivalents	\$	295.5 \$	472.4	(37.4)%
Merchandise inventories, net	\$	1,386.5 \$	1,323.9	4.7 %
Long-term debt, net	\$	584.1 \$	683.3	(14.5)%

	13 Wee	Change	
Capital Allocation (\$ in millions, except per share data)	April 29, 2023	April 30, 2022	%
Share repurchases	\$ 50.0	\$ 88.5	(43.5)%
Dividends paid	\$ 6.9	\$ 6.5	6.2 %
Dividends paid per share	\$ 0.09	\$ 0.075	20.0 %

President and acting Chief Financial Officer, Michael Mullican stated, "Although our first quarter sales and earnings did not meet our expectations and we have macroeconomic challenges to manage through, our revised guidance reflects our anticipation that sales will improve in the back half of the year. This will be primarily driven by the contribution of new stores, the introduction of new brands, a strengthening Outdoor business and the impact of enhanced customer data mining. For the rest of the year, we will remain focused on controlling expenses and managing our inventory, while utilizing our strong balance sheet to invest in the business for our long-term growth. We continue to be bullish about the long-term growth prospects for Academy, as our new store opening plans are progressing well, and the underlying fundamentals of our business and industry remain strong."

#### **New Store Openings**

During the first quarter, Academy opened one new store, bringing the total number of stores to 269 stores. The Company expects to open 13 to 15 in 2023 and 120 to 140 stores over the next five years.

#### 2023 Outlook

Based on year-to-date results, current business trends, and continued macroeconomic challenges, Academy is revising its fiscal 2023 guidance as follows:

	Previous Guidance					Updated G	l Guidance		
(in millions, except per share data)		Low end		High end		Low end	High end		
Net Sales	\$	6,500.0	\$	6,700.0	\$	6,175.0 \$	6,365.0		
Comparable Sales		(2.0)%	ó	1.0 %		(7.5)%	(4.5)%		
Gross Margin Rate		34.0 %	ó	34.4 %		34.0 %	34.4 %		
GAAP Income Before Taxes	\$	705	\$	780	\$	675 \$	750		
GAAP Net Income	\$	535	\$	595	\$	520 \$	5 575		
GAAP Earnings per Common Share, Diluted	\$	6.70	\$	7.45	\$	6.50 \$	7.20		
Adjusted Earnings per Common Share, Diluted (1)	\$	7.00	\$	7.75	\$	6.80 \$	7.50		
Diluted Weighted Average Common Shares Outstanding		80.2		80.2		79.7	79.7		
Capital Expenditures	\$	200	\$	250	\$	200 \$	250		
Adjusted Free Cash Flow (1)	\$	450	\$	500	\$	400 \$	450		

<sup>(1)</sup> Adjusted earnings per common share, diluted, and adjusted free cash flow are non-GAAP measures. See "Non-GAAP Measures" and "Reconciliations of Non-GAAP to GAAP Financial Measures" below for reconciliations of non-GAAP financial measures to their most directly comparable GAAP financial measures.

The earnings per common share guidance reflects a tax rate of approximately 23.0% and does not include any potential future share repurchases. Fiscal 2023 guidance includes a 53rd week in the fourth quarter. The Company estimates this week's sales contribution to be approximately \$85 million.

#### **Conference Call Info**

Academy will host a conference call today at 10:00 a.m. Eastern Time to discuss its financial results. Listeners may access the call by dialing 1-877-407-3982 (U.S.) or 1-201-493-6780 (International). The passcode is 13738834.

A webcast of the call can be accessed at <a href="mailto:investors.academy.com">investors.academy.com</a>.

A telephonic replay of the conference call will be available for approximately 30 days, by dialing 1-844-512-2921 (U.S.) or 1-412-317-6671 (International) and entering passcode 13738834. An archive of the webcast will be available at <a href="investors.academy.com">investors.academy.com</a> for 30 days.

#### **About Academy Sports + Outdoors**

Academy is a leading full-line sporting goods and outdoor recreation retailer in the United States. Originally founded in 1938 as a family business in Texas, Academy has grown to 269 stores across 18 states. Academy's mission is to provide "Fun for All" and Academy fulfills this mission with a localized merchandising strategy and value proposition that strongly connects with a broad range of consumers. Academy's product assortment focuses on key categories of outdoor, apparel, footwear and sports & recreation through both leading national brands and a portfolio of private label brands.

#### **Non-GAAP Measures**

Adjusted EBITDA, Adjusted EBIT, Adjusted Net Income, Adjusted Earnings per Common Share, and Adjusted Free Cash Flow have been presented in this press release as supplemental measures of financial performance that are not required by, or presented in accordance with, generally accepted accounting principles ("GAAP"). The Company believes that the presentation of these non-GAAP measures is useful to investors as it provides additional information on comparisons between periods by excluding certain items that affect overall comparability. The Company uses these non-GAAP financial measures for business planning purposes, to consider underlying trends of its business, and in measuring its performance relative to others in the market, and believes presenting these measures also provides information to investors and others for understanding and evaluating trends in the Company's operating results or measuring performance in the same manner as the Company's management. Non-GAAP financial measures should be considered in addition to, and not as an alternative for, the Company's reported results prepared in accordance with GAAP. The calculation of these non-GAAP financial measures may differ from similar measures reported by other companies and may not be comparable to other similarly titled measures. For additional information on these non-GAAP financial measures, please see our Annual Report for the fiscal year ended January 28, 2023 (the "Annual Report"), which may be updated from time to time in our periodic filings with the Securities and Exchange Commission (the "SEC"), which are accessible on the SEC's website at <a href="https://www.sec.gov">www.sec.gov</a>.

See "Reconciliations of Non-GAAP to GAAP Financial Measures" below for reconciliations of non-GAAP financial measures used in this press release to their most directly comparable GAAP financial measures.

#### **Forward Looking Statements**

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements are based on Academy's current expectations and are not guarantees of future performance. forward-looking statements may incorporate words such as "believe," "expect," "forward," "ahead," "opportunities," "plans," "priorities," "goals," "future," "short/long term," "will," "should," or the negative version of these words or other comparable words. The forward-looking statements include, among other things, statements regarding the Company's fiscal 2023 outlook, the Company's strategic plans and financial objectives, growth of the Company's business and operations, the Company's payment of dividends and declaration of future dividends, including the timing and amount thereof, share repurchases by the Company, the Company's expectations regarding its future performance, and future financial condition, and other such matters, and are subject to various risks, uncertainties, assumptions, or changes in circumstances that are difficult to predict or quantify. Actual results may differ materially from these expectations due to changes in global, regional, or local economic, business, competitive, market, regulatory and other factors that could affect overall consumer spending or our industry, including the possible effects of ongoing macroeconomic challenges, inflation and increases in interest rates, or changes to the financial health of our customers, many of which are beyond Academy's control. These and other important factors that could cause actual results to differ materially from those in the forward-looking statements are set forth in Academy's filings with the SEC, including the Annual Report and the Company's Quarterly Report for the quarter ended April 29, 2023, under the caption "Risk Factors," as may be updated from time to time in our periodic filings with the SEC. Any forward-looking statement in this press release speaks only as of the date of this release. Academy undertakes no obligation to publicly update or review any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by any applicable securities laws

#### **Investor Contact**

Matt Hodges VP, Investor Relations 281-646-5362 matt.hodges@academy.com

#### **Media Contact**

Elise Hasbrook VP, Communications 281-944-6041 elise.hasbrook@academy.com

# ACADEMY SPORTS AND OUTDOORS, INC. CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)
(Amounts in thousands, except per share data and percentages)

	Thirteen Weeks Ended							
		April 29, 2023	Percentage of Sales (1)		April 30, 2022	Percentage of Sales (1)		
Net sales	\$	1,383,609	100.0 %	\$	1,467,730	100.0 %		
Cost of goods sold		916,494	66.2 %		946,306	64.5 %		
Gross margin		467,115	33.8 %		521,424	35.5 %		
Selling, general and administrative expenses		340,919	24.6 %		315,931	21.5 %		
Operating income		126,196	9.1 %		205,493	14.0 %		
Interest expense, net		11,230	0.8 %		10,920	0.7 %		
Other (income), net		(3,713)	(0.3)%		(697)	(0.0)%		
Income before income taxes	<u>-</u>	118,679	8.6 %		195,270	13.3 %		
Income tax expense		24,709	1.8 %		45,464	3.1 %		
Net income	\$	93,970	6.8 %	\$	149,806	10.2 %		
Earnings Per Common Share:								
Basic	\$	1.22		\$	1.73			
Diluted	\$	1.19		\$	1.69			
Weighted Average Common Shares Outstanding	:							
Basic		76,862			86,658			
Diluted		79,288			88,614			

 $<sup>^{(1)}</sup>$  Column may not add due to rounding

# ACADEMY SPORTS AND OUTDOORS, INC. CONSOLIDATED BALANCE SHEETS (Unaudited) (Dollar amounts in thousands, except per share data)

		April 29, 2023		January 28, 2023		April 30, 2022
ASSETS						
CURRENT ASSETS:						
Cash and cash equivalents	\$	295,536	\$	337,145	\$	472,395
Accounts receivable - less allowance for doubtful accounts of \$2,286, \$2,004 and \$808, respectively		10,412		16,503		12,666
Merchandise inventories, net		1,386,457		1,283,517		1,323,886
Prepaid expenses and other current assets		34,622		47,747		39,578
Assets held for sale		1,763		1,763		1,763
Total current assets		1,728,790	_	1,686,675		1,850,288
PROPERTY AND EQUIPMENT, NET		365,024		351,424		339,529
RIGHT-OF-USE ASSETS		1,087,854		1,100,085		1,085,805
TRADE NAME		577,799		577,716		577,246
GOODWILL		861,920		861,920		861,920
OTHER NONCURRENT ASSETS		20,547		17,619		4,368
Total assets	\$	4,641,934	\$	4,595,439	\$	4,719,156
LIABILITIES AND STOCKHOLDERS' EQUITY						
CURRENT LIABILITIES:						
Accounts payable	\$	712,643	\$	686,472	\$	825,456
Accrued expenses and other current liabilities		221,388		240,169		274,399
Current lease liabilities		112,333		109,075		85,719
Current maturities of long-term debt		3,000		3,000		3,000
Total current liabilities		1,049,364		1,038,716		1,188,574
LONG-TERM DEBT, NET		584,093		584,456		683,325
LONG-TERM LEASE LIABILITIES		1,058,869		1,072,192		1,081,871
DEFERRED TAX LIABILITIES, NET		257,120		259,043		224,366
OTHER LONG-TERM LIABILITIES		11,526		12,726		12,512
Total liabilities		2,960,972		2,967,133		3,190,648
COMMITMENTS AND CONTINGENCIES						
STOCKHOLDERS' EQUITY:						
Preferred stock, \$0.01 par value, authorized 50,000,000 shares; none issued and outstanding		_		_		_
Common stock, \$0.01 par value, authorized 300,000,000 shares; 76,439,594; 76,711,720; and 85,071,234 issued and outstanding as of April 29, 2023, January 28, 2023, and April 30, 2022, respectively.		764		767		850
Additional paid-in capital		229,633		216,209		199,559
Retained earnings		1,450,565		1,411,330		1,328,099
Stockholders' equity	_	1,680,962		1,628,306		1,528,508
Total liabilities and stockholders' equity	\$	4,641,934	\$	4,595,439	\$	4,719,156
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# ACADEMY SPORTS AND OUTDOORS, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (Amounts in thousands)

	Thirteen Weeks Ended			
	April 29, 2023	April 30, 2022		
CASH FLOWS FROM OPERATING ACTIVITIES:				
Net income \$	93,970 \$	149,806		
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization	26,261	25,578		
Non-cash lease expense	2,165	586		
Equity compensation	11,382	3,499		
Amortization of deferred loan and other costs	674	777		
Deferred income taxes	(1,923)	7,154		
Changes in assets and liabilities:				
Accounts receivable, net	6,091	7,052		
Merchandise inventories, net	(102,940)	(152,078)		
Prepaid expenses and other current assets	13,125	(3,118)		
Other noncurrent assets	(3,215)	23		
Accounts payable	26,776	85,640		
Accrued expenses and other current liabilities	(31,673)	(66,475)		
Income taxes payable	12,642	38,561		
Other long-term liabilities	(1,200)	92		
Net cash provided by operating activities	52,135	97,097		
CASH FLOWS FROM INVESTING ACTIVITIES:				
Capital expenditures	(40,464)	(17,280)		
Purchases of intangible assets	(83)	(32)		
Net cash used in investing activities	(40,547)	(17,312)		
CASH FLOWS FROM FINANCING ACTIVITIES:				
Repayment of Term Loan	(750)	(750)		
Proceeds from exercise of stock options	7,090	3,294		
Taxes paid related to net share settlement of equity awards	(2,593)	(895)		
Repurchase of common stock for retirement	(50,015)	(88,501)		
Dividends paid	(6,929)	(6,536)		
Net cash used in financing activities	(53,197)	(93,388)		
NET DECREASE IN CASH AND CASH EQUIVALENTS	(41,609)	(13,603)		
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	337,145	485,998		
CASH AND CASH EQUIVALENTS AT END OF PERIOD \$	295,536	472,395		

# ACADEMY SPORTS AND OUTDOORS, INC. RECONCILIATIONS OF NON-GAAP TO GAAP FINANCIAL MEASURES (Unaudited)

#### Adjusted EBITDA and Adjusted EBIT

We define "Adjusted EBITDA" as net income (loss) before interest expense, net, income tax expense and depreciation, amortization, and impairment, further adjusted to exclude costs such as equity compensation expense, (gain) loss on early retirement of debt, net, payroll taxes associated with a vesting event, as a result of a secondary offering, of certain time and performance-based equity awards, which occurred in May 2021 (the "2021 Vesting Event") and other adjustments. We define "Adjusted EBIT" as net income (loss) before interest expense, net, and income tax expense, further adjusted to exclude costs such as equity compensation expense, (gain) loss on early retirement of debt, net, payroll taxes associated with the 2021 Vesting Event and other adjustments. We describe these adjustments reconciling net income (loss) to Adjusted EBIT in the following table (amounts in thousands):

	Thirteen Weeks Ended			
		April 29, 2023		April 30, 2022
Net income	\$	93,970	\$	149,806
Interest expense, net		11,230		10,920
Income tax expense		24,709		45,464
Depreciation and amortization		26,261		25,578
Equity compensation (a)		11,382		3,499
Adjusted EBITDA (b)	\$	167,552	\$	235,267
Less: Depreciation and amortization		(26,261)		(25,578)
Adjusted EBIT (b)	\$	141,291	\$	209,689

<sup>(</sup>a) Represents non-cash charges related to equity-based compensation, which vary from period to period depending on certain factors such as timing and valuation of awards, achievement of performance targets and equity award forfeitures.

<sup>(</sup>b) Effective January 28, 2023, we no longer exclude pre-opening expenses from our computation of Adjusted EBITDA and Adjusted EBIT. Adjusted EBITDA and Adjusted EBIT

#### Adjusted Net Income and Adjusted Earnings Per Common Share

We define "Adjusted Net Income (Loss)" as net income (loss), plus costs such as equity compensation expense, (gain) loss on early retirement of debt, net, payroll taxes associated with the 2021 Vesting Event and other adjustments, less the tax effect of these adjustments. We define "Adjusted Earnings per Common Share, Basic" as Adjusted Net Income divided by the basic weighted average common shares outstanding during the period and "Adjusted Earnings per Common Share, Diluted" as Adjusted Net Income divided by the diluted weighted average common shares outstanding during the period. We describe these adjustments reconciling net income (loss) to Adjusted Net Income, and Adjusted Earnings Per Common Share in the following table (amounts in thousands, except per share data):

	Thirteen Weeks Ended		
	April 29, 2023		April 30, 2022
Net income	\$ 93,970	\$	149,806
Equity compensation (a)	11,382		3,499
Tax effects of these adjustments (b)	 (2,370)		(816)
Adjusted Net Income (c)	\$ 102,982	\$	152,489
Earnings per common share:			
Basic	\$ 1.22	\$	1.73
Diluted	\$ 1.19	\$	1.69
Adjusted Earnings per Common Share:			
Basic	\$ 1.34	\$	1.76
Diluted	\$ 1.30	\$	1.72
Weighted average common shares outstanding:			
Basic	76,862		86,658
Diluted	79,288		88,614

- (a) Represents non-cash charges related to equity-based compensation, which vary from period to period depending on certain factors such as timing and valuation of awards, achievement of performance targets and equity award forfeitures.
- (b) For the thirteen weeks ended April 29, 2023 and April 30, 2022, this represents the estimated tax effect (by using the projected full year tax rates for the respective years) of the total adjustments made to arrive at Adjusted Net Income.
- (c) Effective January 28, 2023, we no longer exclude pre-opening expenses from our computation of Adjusted Net Income. Adjusted Net Income for the thirteen weeks ended April 30, 2022 has been revised to the current period computation methodology.

## GAAP to Adjusted Earnings Per Common Share, Diluted, Guidance Reconciliation (amounts in millions, except per share data)

	Low Range*	High Range*			
	Fiscal Year Ending February 3, 2024	Fiscal Year Ending February 3, 2024			
GAAP Net Income	\$ 520	\$	575		
Equity compensation (a)	33		33		
Tax effects of these adjustments (a)	(8)		(8)		
Adjusted Net Income	\$ 545	\$	600		
GAAP Earnings Per Common Share, Diluted	\$ 6.50	\$	7.20		
Equity compensation (a)	0.41		0.41		
Tax effects of these adjustments (a)	(0.11)		(0.11)		
Adjusted Earnings per Common Share, Diluted	\$ 6.80	\$	7.50		

 <sup>\*</sup> Amounts presented have been rounded.

<sup>(</sup>a) Adjustments include non-cash charges related to equity-based compensation (as defined above), which may vary from period to period. The tax effect of these adjustments is determined by using the projected full year tax rate for the fiscal year.

## Adjusted Free Cash Flow

We define "Adjusted Free Cash Flow" as net cash provided by (used in) operating activities less net cash used in investing activities. We describe these adjustments reconciling net cash provided by operating activities to Adjusted Free Cash Flow in the following table (amounts in thousands):

	Thirteen Weeks Ended				
	April 29, 2023			April 30, 2022	
Net cash provided by operating activities	\$	52,135	\$	97,097	
Net cash used in investing activities		(40,547)		(17,312)	
Adjusted Free Cash Flow	\$	11,588	\$	79,785	

# Adjusted Free Cash Flow, Guidance Reconciliation (amounts in millions)

	Low Range*		High Range*	
	cal Year Ending bruary 3, 2024	Fiscal Year Ending February 3, 2024		
Net cash provided by operating activities	\$ 600	\$	700	
Net cash used in investing activities	200		250	
Adjusted Free Cash Flow	\$ 400	\$	450	

<sup>\*</sup> Amounts presented have been rounded.